

MEDIA STATEMENT

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Khazanah releases The Khazanah Report 2013

Khazanah Nasional Berhad (“Khazanah”) is pleased to announce the release of The Khazanah Report 2013 (“TKR 2013”), which provides a comprehensive view of Khazanah in its role as the strategic investment fund of the Government of Malaysia.

As with the inaugural The Khazanah Report 2012 published in 2013, “*Building True Value*” remains the underlying theme of this year’s report. TKR 2013 details Khazanah’s goals, strategies and vision in executing the mandate entrusted by the Government, as well as Khazanah’s financial and strategic performance. The 120-page report includes audited financial information, marked-to-market portfolio values, and essential corporate information on Khazanah, as well as selected case studies that highlight the strategic, developmental and inclusivity aspects of its work. In addition, the report provides insights into Khazanah’s investment strategy and its contributions to key national transformation initiatives.

In conjunction with Khazanah’s 20th year of operations, TKR 2013 also provides insights and anecdotes from personalities who have been involved with Khazanah at different times since 1994, ranging from former chairmen, board members and managing directors, to former and current employees. In addition, the report features detailed information on Khazanah’s key activities over the period.

The key performance highlights detailed in the report include the following:

- **Realisable Asset Value** (“RAV”) increased 11.1% to RM135.1 billion as at 31 December 2013, from RM121.5 billion as at 31 December 2012. Over the period of the 10 years since the start of the Khazanah revamp in May 2004, RAV increased 164.8% from RM50.9 billion.
- **Net Worth Adjusted** (“NWA”) increased 19.1% to RM103.5 billion as at 31 December 2013, from RM86.9 billion as at 31 December 2012. For the period from May 2004 to 2013, NWA grew threefold from RM33.3 billion, representing a Compound Annual Growth Rate (“CAGR”) of 12.5% p.a.
- **Profit Before Tax** (“PBT”) of RM3.1 billion for the year ended 31 December 2013, enabling a proposed dividend of RM650 million for the year. For the period from May 2004 to 2013, the cumulative PBT, taxes paid and dividends declared were RM19.1 billion, RM1.2 billion and RM6.5 billion, respectively. This is 3.8 times, 2.8 times and 21.3 times, respectively, the cumulative PBT, taxes paid and dividends declared over the preceding 10 years from 1994 to 2003.

TKR 2013 is part of Khazanah’s continuous efforts in disclosing and disseminating information on its operations and performance, in the interest of public accountability,

transparency and good governance. TKR 2013 also showcases several special features including three case studies that respectively, highlight the role that Khazanah played in the restructuring of the United Engineers (M) Bhd-Renong Bhd group following the 1997 Asian Financial Crisis; Khazanah's investments in healthcare since 2005; and Khazanah's efforts to integrate inclusivity into its investment activities.

Khazanah Managing Director, Tan Sri Dato' Azman Mokhtar, said: "We hope The Khazanah Report will once again fulfil its prime objective as a conduit to provide comprehensive updates on Khazanah's operations, activities and performance, in the form of an informative, accessible and handy reference for all our stakeholders.

"This year is a significant milestone as we celebrate our 20 years since we began in May 1994. While TKR 2013 will give readers an insight into our activities last year, the report also provides a record of our journey over the last two decades. "Building True Value" remains the fundamental principle that drives and continues to be our aspirational goal and a promise to the 30 million Malaysians who are our most important stakeholders."

TKR 2013 complements other annual information disclosures and reports issued by Khazanah, including the Khazanah Annual Review, the Khazanah Corporate Responsibility Report, statutory financial accounts, as well as the GLC Transformation Programme Progress Review, which is issued in Khazanah's capacity as the secretariat of the Putrajaya Committee on GLC High Performance ("PCG").

TKR 2013 can be downloaded from the Khazanah website at www.khazanah.com.my.

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For clarification, please contact Mohd Asuki Abas at +603 2034 0000, or via e-mail to asuki.abas@khazanah.com.my.

About Khazanah Nasional Berhad

Khazanah is the strategic investment fund of the Government of Malaysia entrusted to hold and manage the commercial assets of the Government and to undertake strategic investments. Khazanah is involved in various sectors such as power, telecommunications, banking, healthcare, airport management, infrastructure, leisure & tourism, property development, broadcasting, investment holding, and technology. Some of the key listed companies in Khazanah's investment portfolio include Telekom Malaysia Bhd., Tenaga Nasional Bhd., CIMB Group, Axiata Group Bhd., IHH Healthcare Bhd., Malaysia Airports Holdings Bhd., and UEM Sunrise Bhd.

For further information, please visit www.khazanah.com.my